

### Nancy Young

Nancy Young, MPA, is the Executive Director of the Institute for Wisconsin's Health, Inc., Wisconsin's independent public health institute. The Institute exists to strengthen Wisconsin's public health system through capacity building and innovation.

Ms. Young was the co-director of Wisconsin's Public Health Quality Initiative, funded by the Robert Wood Johnson Foundation as part of the Multi-State Learning Collaborative III from 2008-2011. The Institute continues to support Tribal accreditation preparation and quality improvement efforts with funding from the National Public Health Improvement Initiative award administered by the Wisconsin Division of Public Health; the Tribal Accreditation Readiness through Guidance, Education and Technical Assistance (TARGET) project, funded by the Robert Wood Johnson Foundation and administered by Red Star Innovations, LLC Tucson, Arizona; and Exploring Service Sharing to Improve Tribal Public Health, a project again supported by the Robert Wood Johnson Foundation through the Center for Sharing Public Health Services at the Kansas Health Institute.

### Matthew Stefanak

Matthew Stefanak served as Health Commissioner of the General Health District in Mahoning County, Ohio from 1988 to 2012. As chief executive officer of the county health department, he successfully negotiated multiple service sharing agreements with four cities serving 100,000 residents in Mahoning County. He received his MPH from the Johns Hopkins University School of Public Health and is an alumnus of the U.S. Centers for Disease Control and Prevention and Ohio Public Health Leadership Institutes. He is a part-time faculty member and public health "ambassador" in the College of Public Health at Kent State University and currently serves as a co-principal investigator for two Public Health Practice-based Research Network studies of local health department financing and consolidation.

Mr. Stefanak has received a number of awards, including the 2006 "To Do What is Just Award" from the Alliance for Congregational Transformation Influencing our Neighborhoods in Youngstown for his efforts to eliminate child lead poisoning from Mahoning County, the 2011 Champion for Ohio's Children Award from Voices for Ohio's Children, and two Model Practice Awards from the National Association of County and City Health Officials. He volunteers his time for a number of professional and civic organizations, including NACCHO, the Public Health Accreditation Board, the Council on Education for Public Health, and his township planning commission, which he chairs.

### Catherine M. Gerard

Catherine M. Gerard serves as Director of the Program for the Advancement of Research on Conflict and Collaboration (PARCC), Associate Director of Executive Education Programs, and Professor of Public Administration and International Affairs at Syracuse University's Maxwell School of Citizenship and Public Affairs. In her role as Director of PARCC, she oversees an internationally known center for theory-building and practice in conflict analysis and resolution, collaborative governance, and advocacy and activism. Under her leadership, the program expanded its focus to include collaborative governance, interdisciplinary approaches to conflict, and a renewed emphasis on practice and education. A particular highlight is the creation of E-PARCC, a collection of online simulations, cases, and other materials for the teaching of collaborative governance.

Ms. Gerard's research interests are leadership, conflict and change, and collaboration. Her current research (with Rosemary O'Leary) is a study of collaboration as a management strategy among top-level managers in the federal and city sectors and internationally. This project has resulted in several co-authored conference papers; a report entitled *Collaboration Across Boundaries: Insights and Tips from Federal Senior Executives* (IBM Center for the Business of Government, 2012); an article on "The Skill Set of the Successful Collaborator" published with Rosemary O'Leary and Yujin Choi in *Public Administration Review* (vol. 72, s1, 2012); and an article entitled "Collaborative Governance and Leadership: A 2012 Survey of Local Government Collaboration" in ICMA's *Municipal Year Book 2013*. She continues her work in group conflict through a project sponsored by the Near East Foundation to foster reconciliation among Israeli and Palestinian olive growers. She is co-editor of *Pushing the Boundaries: New Frontiers in Conflict Resolution and Collaboration* (2009) and co-author of "The Contribution of Leadership to the Movement from Violence to Incorporation" in the book *Conflict Transformation and Peacebuilding* (2009).

Ms. Gerard teaches graduate courses for Maxwell's Department of Public Administration and International Affairs in leadership, conflict management skills, human resource management, and conflict fundamentals for traditional students and midcareer managers from public and nonprofit organizations in the United States and abroad. She conducts leadership training for government officials and consults with public and nonprofit organizations in the areas of strategic planning, leadership/management, organizational change, team-building and collaborative skills.

Before joining Syracuse University, Ms. Gerard served in New York State government heading a consulting and training organization that designed and implemented an award-winning statewide management training and organizational effectiveness system. Her educational background includes degrees from Syracuse University, University of Toronto, and the Rockefeller College of the State University of New York at Albany.