

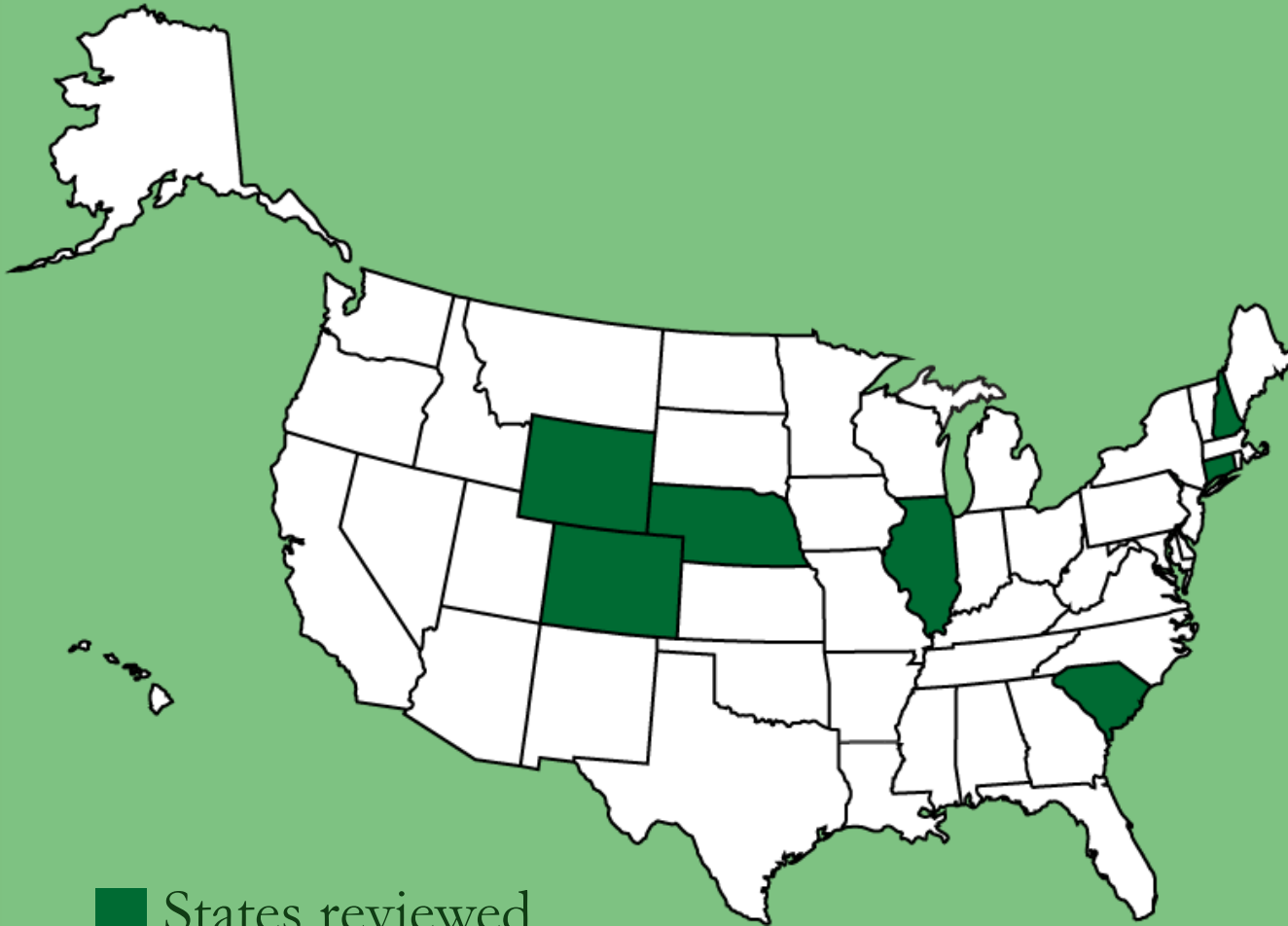
Cross Jurisdictional Sharing of Services and Resources

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“Shared Capacity in Public Health”



Organizations:

ASTHO

NACCHO

NALBOH

PHAB

CDC

HRSA

NACo

NGA

USCM

NCSL



Lay of the Land

General Observations

- ◎ Gap in elected policy officials' understanding
- ◎ Differences within the public health practice community
- ◎ Regionalization is occurring but may not result in improved performance
- ◎ No common language or frame of reference

Gap in Elected Official Understanding

- ◎ Public health seen as an aggregation of discrete services and programs
- ◎ No clear sense of public responsibility for overall improvement of a population's health
- ◎ Response to perceived “top-down” direction can be reactionary
- ◎ Regionalization viewed differently





Moving Forward

Considerations for Moving Forward

- ◎ Means, not an end – a spectrum of options
- ◎ Understanding context
- ◎ Involvement of elected officials

Cross-Jurisdictional Sharing Spectrum

| Informal and Customary Arrangements | Service Related Arrangement | Shared Functions with Joint Oversight | Regionalization |
|--|---|---|--|
| <ul style="list-style-type: none"> • “Handshake” • MOU • Information sharing • Equipment sharing • Coordination | <ul style="list-style-type: none"> • Service provision agreements • Mutual aid agreements • Purchase of staff time | <ul style="list-style-type: none"> • Joint projects addressing all jurisdictions involved • Shared capacity • Inter-local agreements | <ul style="list-style-type: none"> • New entity formed by merging existing LHDs • Consolidation of 1 or more LHD into existing LHD |

Understanding Context

- ◎ Local health departments operate as a part of or are influenced by local general purpose government.
- ◎ Community-centric characteristics exert influence on local public health.
- ◎ Can't analyze, model, or create performance expectations without considering context.



Elected Official Involvement

- ◎ Exclusion and Civics 101
- ◎ System perspective essential for elected official support – including accreditation
- ◎ Not just “turf”
- ◎ Involvement, not “education”





Success

Conditions Associated With Success

- ◎ Clarity of purpose
- ◎ Cultural and historical context
- ◎ Willingness
- ◎ Actual role in governance
- ◎ Incentives, especially financial

Clarity of Purpose

- ⦿ Articulate public health value
- ⦿ Understand that elected officials don't always need population-based perspective
- ⦿ Recognize that regionalization serves multiple purposes
- ⦿ Integrate public health improvement (including accreditation) with other public policy goals



Role in Governance

- ◎ Intensity of oversight varies based on nature of endeavor
- ◎ Elected officials' focus tied to finance, liability, or significant change in relationship
- ◎ Public health leaders' focus tied to ensuring public health need of their jurisdictions will be met





Questions?

Shared Public Health Services



Dialogue